MINUTES

Meeting of the MassDOT Board of Directors and Joint Meeting of the MassDOT Board of Directors and the Fiscal and Management Control Board

March 18, 2019

At the call of Chair Stephanie Pollack, a meeting of the MassDOT Board of Directors (Board) was called to order 12:08 p.m. at the State Transportation Building, Transportation Board Room, 10 Park Plaza, Boston, Massachusetts joining the Fiscal and Management Control Board meeting for Joint Board presentations.

Those present were Chair Stephanie Pollack, Directors Betsy Taylor, Tim King, Joseph Sullivan (departed at 2:20 p.m.), Dean Mazzarella, Kathleen Murtagh, Brian Shortsleeve (arrived at 12:13 pm. and departed at 2:22 p.m.), Vanessa Otero, Monica Tibbits-Nutt and Chrystal Kornegay (arrived at 12:56 p.m.), being a quorum of the Board of Directors of the Massachusetts Department of Transportation (Board).

Also present were Highway Administrator Jonathan Gulliver, Aeronautics Administrator Jeffrey DeCarlo, Rail and Transit Administrator Astrid Glynn, Chief Financial Officer David Pottier, John Bechard, Scott Hamwey, Erik Stoothoff, General Manager Steven Poftak (arrived at 2:16 p.m.), Brian Lang (arrived at

2:16.), Owen Kane, Marie Breen, Michelle Kalowski, Denise Garcia, and Nathan Peyton,

Prior to the public comment session, Chair Pollack welcomed new MassDOT Board Member Vanessa Otero

The first two speakers, Don McPherson from Minuteman Airfield and Dave Dineen, Executive Director of the Massachusetts Airport Management Association commented on the Airport Economic Impact Study.

Next, Marilyn McNabb commented on the Regional Transit Authority (RTA) Task Force and on The Ride vehicles and keeping fares flat.

Next, Rick Morin from the Riders Transportation Access Group (RTAG) thanked the FMCB for freezing TAP, senior and youth fares and asked them to consider keeping The RIDE fares flat.

Next, Louise Baxter from TRU supported flat fares for The RIDE.

Next, Mela Miles from the Greater Four Corners Indigo Coalition commented on the fare increase and the Community Outreach agenda item being vague and asked the FMCB to be more transparent and more equitable in describing agenda items.

Lastly, Sara Levy from GreenRoots thanked the FMCB for the fare mitigation meeting held in Chelsea.

The public comment period session closed at 12:30 p.m.

Next, was the approval of the February 11, 2019 minutes.

On motion, duly made and seconded, it was;

VOTED: to approve the minutes of February 11, 2019.

Director Otero abstained from voting.

Next, Chair Pollack provided her report updating the Board on recent activities of and topics of interest to MassDOT, such as: the new human resources modernization portal; a Complete Streets Program and funding update; an upcoming conference on Transportation Innovation scheduled on April 10; a Baker-Polito Administration Safety Legislation event which took place on March 7; a recently held Chapter 90 Joint Committee Hearing; the Lower Mystic Working Group Report was released on March 14; the Berkshire Flyer Subcommittee Report filed with the legislature on March 1; the upcoming US Army Corps Bourne Bridge maintenance project; the Rail Vision Open House which took place on March 5th and the East-West Passenger Rail Study. as set forth in the attached document labeled, “Secretary’s Report to the MassDOT Board, March 18, 2019.”

Next, Chair Pollack called upon Jonathan Gulliver, Highway Administrator to present Agenda Item 3, the report of the Highway Administrator. Mr. Gulliver provided the Board with a 2018-2019 snow and ice update and discussed Bourne Bridge lane closures, the Tobin Bridge-Chelsea Curves Project and the 2019 MassDOT Innovation and Tech Transfer Exchange to occur on April 9 and 10th in Worcester, as set forth in the attached document labeled, "Highway Administrator's Report, March 18, 2019."

Chair Pollack noted for the record that the report from the Registrar of Motor Vehicles was a written submittal and included in the Board Book.

Next, Chair Pollack asked Rail and Transit Administrator Astrid Glynn to present Agenda Item 5, the Report from the Rail and Transit Administrator on the RTA Task force, with contribution from Chair Pollack. Ms. Glynn provided the Board with the brief overview of the 15 regional transit authorities (RTAs) and continued discussing the RTA Task Force members Task Force meetings. Ms. Glynn concluded with highlights of the Task Force Report and major recommendations and next steps, as set forth in the attached document labeled, "RTA Task Force Report and New Grants, March 18, 2019." Discussion ensued on schedules, fares, ridership and fixed routes.

Next, Jeffrey DeCarlo, MassDOT's Aeronautics Administrator presented Agenda Item 6, the Airport Economic Study. Mr. DeCarlo said the 2019

Economic Impact Study would show how aviation propels the economic growth of the Commonwealth, as well as documenting some of the many other benefits that air transportation brings to its host communities. He asked Denise Garcia, Director of Aviation Planning and Environmental to continue with the presentation. Ms. Garcia noted the 10-month study detailed how Massachusetts' 39 public-use airports were valuable to the Commonwealth by quantifying employment, payroll and economic output. Ms. Garcia detailed the measures and types of economic impacts, and noted airport-related activity generated an estimated $1.0 billion in tax revenue for Massachusetts.

Administrator DeCarlo continued to discuss case studies of unmanned aircraft systems (UAS) and airport synergies, as set forth in the attached document labeled, "Massachusetts Statewide Airport Economic Impact Study Update, MassDOT Aeronautics Division, January 2019."

Next, Chair Pollack asked David Pottier, MassDOT's Chief Financial David Pottier to present Agenda Item 7, a FY20 Budget Discussion, with contribution and clarification of Chair Pollack. Mr. Pottier discussed the budgeting schedule and FY20 budget highlights. Mr. Pottier continued discussing the Commonwealth Transfer Fund and reviewed the financial statements in detail for non-toll budget revenue, expenses and historical snow and ice breakdown. Mr. Pottier concluded with a discussion of MassDOT full time employees through pay

period March 2, 2019, as set forth in the attached document labeled, “MassDOT FY20 Non-Toll Operating Preliminary, March 13, 2019.” Discussion ensued.

Next, John Bechard, Deputy Chief Engineer of Project Development was called upon to present Agenda Item 8, a highway contract in Wareham. Mr. Bechard said the project consisted of the reconstruction of Routes 6 and 28 (Cranberry Highway) in the town of Wareham. The proposed work included roadway widening to create a four-lane highway with a raised median and shoulders for bicycle accommodation, installation of curbing, construction of concrete sidewalks, installation of a new drainage system and traffic signalization. He discussed the history of public outreach that began in 2009 through 2018 and the design changes stemming from those meetings, noting the project length was reduced from 2.7 to 1.65 miles and was scheduled to begin construction in spring of 2019.

Mr. Bechard discussed the six bids received and said he was seeking authorization to execute a contract with P.A. Landers Inc., the recommended low bidder, in the amount of $17, 372,109, as set forth in the attached document labeled, “Wareham Roadway Reconstruction and Related Work (including signals), Along a Section of Route 6 & 28 (Cranberry Highway) Contract No. 105995, March 18, 2019.”

Director Sullivan noted this action was discussed at the Capital Programs Committee meeting earlier in the day, and although the Committee was in agreement with the project goals, they were concerned about the costs.

On motion duly made and seconded, it was:

VOTED:

That the Secretary/CEO and/or Administrator for the Highway Division, be and hereby is, authorized to award and execute, in the name and on behalf of the Department, and in a form approved by General Counsel, a certain Highway Division Contract entitled, "Wareham - Roadway Reconstruction and Related Work (Including Signals) along a Section of Route 6 & 28 (Cranberry Highway)" with P A Landers Inc. in the amount of $17,372,109.00, said contractor being the lowest responsible and eligible bidder in response to requests for sealed proposals.

At the call of Vice-Chair Tibbits-Nutt, a meeting of the Fiscal and Management Control Board (FMCB) was called to order at 2:16 p.m. at the State Transportation Building, Transportation Board Room, 10 Park Plaza, Boston, Massachusetts joining the MassDOT Board of Directors (Board) meeting for Joint Board presentations.

Chair Pollack asked Vice Chair Tibbits-Nutt to present Agenda Item 9, the report from the Fiscal and Management Control Board. Ms. Tibbits-Nutt outlined some highlights of the last four FMCB meetings including updates on AFC 2.0 Point of Sale Network, Better Bus and proposed investment strategies for infrastructure, resources

and operational changes to advance towards the service delivery goals. The FMCB also heard updates on The RIDE overall system performance, ridership, the Retirement Fund, own-source revenue and capital maintenance lockbox fund. Additionally, the FMCB had discussions on the fare proposal and preliminary FY20 budget, both of which were voted on at the March 11, 2019 meeting.

Chair Pollack reported that Agenda Item 10, the Commuter Rail Performance Update, was a written submittal and included in the Board Book.

Next, Chair Pollack gave an overview of Agenda Item 11, the Construction Coordination Update and called upon Highway Administrator Jonathan Gulliver to continue with the presentation. Mr. Gulliver identified ongoing and upcoming anticipated projects scheduled for 2019 through 2021 and discussed the roadway impacts of lane restrictions on the Tobin Bridge/Chelsea Viaduct project that would begin on April 1 and continue for two years. Mr. Gulliver reviewed vehicle diversions, MBTA bus impacts and public transit options. He said during the construction, free fares would be offered for Silver Line 3 inbound bus customers at certain stops in Chelsea, and the Blue Line would have added train capacity.

Administrator Gulliver continued to discuss the Western Corridor construction analysis that would affect I-90 the summer of 2020, as set forth in the attached document labeled, “Construction Coordination & Management Planning, March 18, 2019.” Erik Stoothoff, Chief Engineer and Deputy Chief Operating Officer of Infrastructure contributed to the presentation, and discussion ensued.

Lastly, Chair Pollack called upon Scott Hamwey, Manager of Long-Range Planning to present Agenda Item 12, an update on Focus40. Mr. Hamwey discussed the three policies introduced in Focus40: expansion, on-street Infrastructure and resiliency. Mr. Hamwey continued discussing the implementation and guiding principles of 2019 Focus40 and concluded with a request for a vote from the FMCB to release the final Focus40 plan to the MBTA Advisory Board and to the public, as set forth in the attached documented labeled "Focus40, March 18, 2019." Discussion ensued.

On motion duly made and seconded, it was:

VOTED:

WHEREAS, pursuant to M.G.L. Chapter 161A, Section 5(g), the Fiscal and Management Control Board (the "FMCB") directed the Massachusetts Bay Transit Authority (the "Authority") to prepare a program for mass transportation, known as Focus 40 ; and

WHEREAS, the Authority has prepared a preliminary draft of Focus 40; and

WHEREAS, the Authority has, pursuant to the statute, forwarded a preliminary draft of Focus 40 to the MBTA Advisory Board; and

WHEREAS, the Authority has received extensive comments on the preliminary draft of Focus 40;

NOW, THEREFORE, BE IT VOTED by the members of the FMCB, as follows:

The FMCB hereby accepts the final draft of Focus 40 and directs the Authority, through the General Manager to take all steps necessary to provide notice of such acceptance to all interested parties, including the Advisory Board, and to make said final draft of Focus 40 available to the public.

On motion duly made and seconded, it was:

VOTED: to adjourn the MassDOT Board of Directors meeting at 2:52 p.m.

Documents relied upon for this meeting:

-Minutes of February 11, 2018
-Secretary's Report, March 18, 2019
-Highway Administrator's Report, March 18. 2019
-RMV Update, March 18, 2019
-RTA Task Force Report and New Grants, March 18, 2019
-Massachusetts Statewide Airport economic impact Study Update, January 2019
-MassDOT FY20 Non-Toll Operating Preliminary, March 13, 2019
-Wareham Roadway Reconstruction and Related Work (including signals), March 18, 2019
-Commuter Rail Performance Update, March 18, 2019
-Construction Coordination Planning & Management Planning, March 13, 2019
-Focus 40, March 18, 2019